



राष्ट्रीय सीमा शुल्क, अप्रत्यक्ष कर एवं नार्कोटिक्स अकादमी
भारत सरकार, वित्त मंत्रालय, राजस्व विभाग
नासिन कॉम्प्लैक्स, सैक्टर-29, फरीदाबाद-121008

NATIONAL ACADEMY OF CUSTOMS, INDIRECT TAXES & NARCOTICS
Government of India, Ministry of Finance, Department of Revenue
NACIN Complex, Sector-29, Faridabad-121008

फोन /Telephone : 0129-2504652-54

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File No. II(15)72/NACIN/ICT/2018

To,

By Speed Post/By E-mail

The Chief Commissioners of Customs (All).
The Chief Commissioners of GST & Central Excise (All).
The DGs under CBIC (All).

Date: 05.10.2018

Madam/Sir,

Subject: Call for nominations for Master Degree Programmes by Lee Kuan Yew School of Public Policy (LKYSPP) for the academic year 2019-reg.

The Lee Kuan Yew School of Public Policy (LKYSSP), part of the National University of Singapore and recognized as the world's top public policy institutions, has invited nominations for the following Master Degree Programmes:-

a. Master in International Affairs:

For persons with outward-looking and passionate about understanding the transformations taking place in Asia and across the world, a 2-year Master in International Affairs (MIA) is offered. Fresh Graduates are welcome to apply.

b. Master in Public Policy:

For young professionals with 2 to 5 years of work experience, the 2-year Master in Public Policy (MPP) is a suitable programme to provide an in-depth training in policy analysis, economics, research and statistics.

c. Master in Public Administration:

For mid-career/ middle management professionals with 5 to 10 years of work experience, the 1-year Master in Public Administration (MPA) programme to develop skills in leadership and creative thinking and problem solving is offered.

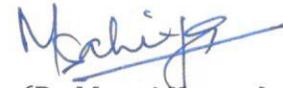
2. The details about the LKYSSP and Master Programmes for Academic Year 2019 have been attached for reference. Placed in the programmes and scholarships are offered on competitive basis.

3. In view of the above, it is requested to forward the nominations of the willing and suitable officers along with vigilance clearance and APAR gradings for the last 5 years. The soft copies of the nominations in pdf format should also be sent by email to ictnacen@gmail.com. The nominations should be sent as soon as possible but not later than 15th October, 2018 for onward submission to Board.

4. It is requested that the officers may be advised not to send their applications/nominations to LKYSSP directly. Further, they should not enter into any correspondence with LKYSSP in this regard. The nomination of suitable officers will be sent to LKYSSP after due approval of the Board.

Yours faithfully,

Encl: As above.



(Dr Manoj Kumar)
Additional Director (ICT)

APPLICATION DOCUMENTS GUIDE (FOR APPLICATION TO MPP, MPA AND MPM PROGRAMMES)

Application period: 1 August to 31 December



Online Application

- Create an online application account at <http://lkyspp.sg/gda2-2018>
- Refer to the step-by-step guidelines to guide your application at <http://lkyspp.sg/howtoapply2018>



Curriculum Vitae

- Job history in reverse chronological order (latest to earliest).
- List down (in bullet points) key responsibilities at each job/role.
- Highlight key achievements at each job/role.
- Indicate academic records (Bachelor, Master, Diploma, etc).
- List down awards/scholarships received (if any).
- Capture the essence of leadership and passion for public service.



TOEFL/IELTS Score

(Not required, if bachelor degree was conducted in English)

- If bachelor degree was not conducted in English, register at your nearest TOEFL or IELTS test centre.
- Take the test (keeping a min. of three months' preparation time ahead of the test date).
- TOEFL iBT score report is available online 10 days after the test date. Hard copy score report arrives in 4 to 6 weeks after the test date.
- IELTS score report is available online 13 days after the test date.
- A score of 100 (TOEFL internet-based test), 600 (TOEFL paper-based test) or 7.0 (IELTS academic test), is preferred.



Official Academic Transcripts and Certificates

- All degree years' transcripts/ marksheets and degree scroll.
- The degree documents must be translated into English and notarised, if the original documents were in other languages.



Two Essays

- Answer the two essay questions for the programme you are applying to. Refer to essay questions at <http://lkyspp.nus.edu.sg/admissions/how-to-apply/application-documents-required/>
- Build your central argument focussing on the essay question, giving appropriate examples to substantiate your statements.
- Be succinct and adhere to the prescribed word limit.



Two Reports of Reference

- Give details of two referees who can attest to your professional and academic capabilities, leadership potential, as well as team and work ethics.
- Preferably, the referees should know the applicant for more than a year, and can recommend the applicant for the programme.
- For MPP, an academic and a professional referee is preferred.
- For MPA and MPM, two professional referees are required.
- Referees are advised to submit their reference report via the online application system, as per the template prescribed by the school.



Career Trajectory & Organisation Chart

(For MPM applicants only)

- Describe current position and key responsibilities, size of team managed, and the relevance of your unit within the organisation.
- Illustrate and clearly point out your current position within the organisation chart, including two levels above and two levels below your current position.



469C Bukit Timah Road, Oei Tiong Ham Building, Singapore 259772
Website: lkyspp.nus.edu.sg

To visit our Admissions website, please scan the QR code below:



Academic Calendar

Pre-Semester	Year 1, Semester 1	Year 1, Semester 2
Mid-Jul to Aug Orientation Programme	Aug to Dec 5 Core Modules End-Nov to Early-Dec Examinations Mid-Dec to Jan Vacation	Jan to May 2 Core Modules 2 Specialisation Electives End-Apr to Mid-May Examinations Mid-May to Early-Aug Vacation
	Year 2, Semester 1	Year 2, Semester 2
	Aug to Dec 3 Specialisation Electives End-Nov to Early-Dec Examinations Mid-Dec to Jan Vacation	Jan to May 3 Electives End-Apr to Mid-May Examinations Mid-May to Early Aug Vacation
	Master Thesis or Capstone Project based on internship experience	

Tuition Fees and Scholarships

The annual tuition fee for AY2018 is S\$31,900.* Limited scholarships are available. Scholarship applications are assessed based on the strength of your application. Some candidates may be required to attend an interview.

Financing Your Studies

You are encouraged to pursue opportunities to secure other sources of funding. Other financing options include student loans from independent institutions such as Prodigy Finance. For more information, please visit Prodigy Finance website at <https://prodigyfinance.com/get-a-loan/national-university-of-singapore-lee-kuan-yew-school-of-public-policy/loan>

Estimated Cost of Living in Singapore

The estimated cost of living in Singapore is S\$2,020 to S\$2,725 per month. These costs have been derived based on a conservative estimate of a comfortable lifestyle. The actual amount could differ according to your lifestyle habits.

Application

Applications open on 1 August and close on 31 December every year.

For more information, contact us at +65 6516 8004 or visit our admissions webpage at lkyspp.nus.edu.sg/admissions/.

* Price is before taxes, please refer to our website for full disclaimer.



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If you want to reach your goals and dreams, you cannot do it without discipline.

- Lee Kuan Yew



IV
IA

Master in
International
Affairs

William Nguyen,
United States of America

Sarah Budiyan,
Indonesia

Jessica Mcinnes Lee,
Australia

Lee Kuan Yew
School of Public Policy



MASTER IN INTERNATIONAL AFFAIRS

Gain an in-depth understanding of Asia's role as a key influencer in world affairs.

Our two-year full-time Master in International Affairs (MIA) equips students with a strong foundation in both theoretical frameworks and practical multi-disciplinary knowledge of complex transnational issues, together with an immersive experience in Asia.



Classroom Diversity

The MIA cohort comprises 30 students from diverse academic and professional backgrounds.



Admissions Criteria

Applicants will be evaluated based on proven academic excellence and relevant work experience.

Successful applicants to the MIA programme have the following median GRE test scores:

GRE

- Verbal: 154
- Quantitative: 158
- Writing: 4.0

Required Documents

- Online application form
- Official academic transcripts and certificates
- Curriculum vitae or resume (optional)
- GRE/GMAT/LSAT test score
- Personal statement in no more than 500 words
- One writing sample in no more than 2,000 words
- Three reports of reference

Curriculum

The MIA curriculum comprises core modules and a wide range of specialisation modules and electives. The programme focuses on understanding international issues, the inter-linked nature of the world economy and Asia's rising influence on global affairs. They will need to complete:

- Seven Core modules
- Five Specialisation Elective modules
- Three Elective modules
- Master Thesis or Capstone Project

Distinguished faculty members including Professor Ramkishan S. Rajan, Professor Khong Yuen Foong, Professor Kanti Prasad Bajpai and numerous other prominent academics and successful educators teach the MIA programme.

Core Modules

Core modules focus on the complexities of international affairs, Asia and its place in the world, and the key theories and analytical tools needed to effect positive global change.

- The LKY School Course
- International Relations: Theory and Practice
- International Security – Concepts, Issues and Policies
- International Political Economy
- Research Methods in International Affairs
- International Economic Development
- Global Governance in a Changing World

Specialisation

The specialisation component offers students depth and sophistication in their selected area of expertise. Specialisation options include:

- Politics, International Relations and Law
- International Security
- International Economics and Development
- Regional Studies: The Asia Pacific
- International Public Management and Leadership
- Energy, Environment, Water

Elective Modules

Those who seek a broader International Affairs education may choose a more generalist approach by selecting up to eight free electives from over 60 modules. Students can choose from a new elective basket 'Evidence-Based Innovation Lab', which includes modules such as:

- Big Data, Official Statistics, and Public Policy
- Data Analytics: Science, Art and Applications

Please visit the LKYSPP website for the full list of electives.

The LKY School Course

This 13-week module provides an in-depth study of the Singapore success story and Asia's development, which will supplement the school's pool of case studies that are highly relevant to the Asian context. Students can expect a discussion of public policies that have been the cornerstone of Singapore's development, covering topics such as Singapore's foreign policy successes. Expansion of Singapore's economy and trade in the region. LKYSPP is especially well-placed to share the model of governance in Singapore and Asia, and our faculty members who teach this module include notable Singapore pioneers and luminaries. This module is compulsory for students of all master programmes.

Internships

Students can pursue internships via our Career Services Unit with employers to gain valuable exposure to the workplace and develop a competitive edge for their future job search.

The LKY School Course

This 13-week module provides an in-depth study of the Singapore success story and Asia's development, which will supplement the school's pool of case studies that are highly relevant to the Asian context. Students can expect a discussion of public policies that have been the cornerstone of Singapore's development, covering topics such as Singapore's foreign policy successes. Expansion of Singapore's economy and trade in the region. LKYSPP is especially well-placed to share the model of governance in Singapore and Asia, and our faculty members who teach this module include notable Singapore pioneers and luminaries. This module is compulsory for students of all master programmes.

Academic Calendar

Pre-Semester	Year 1, Semester 1	Year 1, Semester 2
Mid-Jul to Aug Orientation Programme	Aug to Nov Governance Study Project 2 Core Modules 2 Elective Modules End-Nov to Early-Dec Examinations Dec Governance Study Trip Vacation	Jan to Apr Governance Study Project (cont'd) 2 Core Modules 3 Elective Modules End-Apr to Early-May Examinations
	Special Term	
	Mid-May to Mid-Jul Governance Study Project (cont'd) 1 Elective Module	

When the effective leader is finished with his work, the people say it happened naturally.

- Lao Tsu

IMPA

Master in Public Administration

Cristamarie Dayag
Tabilas-Abiva,
Philippines

Adeline Mak Yuen Mei,
Singapore



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Website: lkyspp.nus.edu.sg

To visit our Admissions website, please scan the QR code below:



MASTER IN PUBLIC ADMINISTRATION

Be equipped to handle complex issues that impact national, regional and global policies and projects.

Our one-year full-time Master in Public Administration (MPA) is an interdisciplinary course of study aimed at mid-level professionals who aspire to take on senior management roles or make a career change. A key feature is the Governance Study Project, which gives students the opportunity to study and research in a neighbouring country.



Classroom Diversity

The MPA cohort comprises 40 to 60 students from public, private and not-for-profit sectors, from more than 20 countries.

Admissions Criteria

MPA students must be mid-level professionals with a minimum of five years' working experience. They should possess at least a bachelor degree, aspire to management roles, and demonstrate maturity and commitment towards public service. Proficiency in written and spoken English is essential.

Required Documents

- Online application form
- Official academic transcripts and certificates
- Curriculum vitae or resume
- A score of 100 (TOEFL internet-based test), 600 (TOEFL paper-based test) or 7.0 (IELTS academic test), is preferred.*
- GRE/GMAT test score (optional)
- Two essays
- Two reports of reference

*TOEFL/IELTS test score is mandatory for all applicants except those with a bachelor degree conducted entirely in English.

Curriculum

The MPA curriculum comprises core modules and a wide range of elective modules. Students are required to complete:

- Four core modules
- Two elective modules from the Management and Leadership specialisation area
- Four free elective modules
- Governance Study Project

Governance Study Project

Students must undertake the year-long team-based Governance Study Project (GSP), where they will manage projects based on regional public issues. Through the GSP, students will acquire skills related to the analysis of complex managerial problems, as well as thorough research, writing and presentation skills. They will also develop higher emotional intelligence and a stronger connection with their cohort and team.

The GSP consists of a study trip at the end of the first semester, and a final conference at the end of the special term. It runs through the entire length of the MPA programme, and requires the application of knowledge and skills that students have learnt in each module.

Core Modules

Core modules focus on imparting practical skills, disciplinary knowledge and interdisciplinary competencies that facilitate the work of policy practitioners, researchers, public managers and leaders. They include:

- The LKY School Course
- Economic Analysis
- Policy Analysis
- Public Management

Elective Modules

Those who seek a broader Public Administration education must choose to read any four free electives from over 60 modules. Students can choose from a new elective basket 'Evidence-Based Innovation Lab', which includes modules such as:

- Big Data, Official Statistics, and Public Policy
- Data Analytics: Science, Art and Applications

Students are also required to complete two elective modules from the Management and Leadership specialisation area.

Please visit the LKYSPP website for the full list of electives

Cross-Faculty Modules

Students may also register for up to two elective modules offered in other postgraduate programmes, such as Business Administration, Economics, Political Science and Southeast Asian Studies.

Double Degree

Qualified students can pursue double degrees with the NUS Business School and the NUS Faculty of Law. They include:

- Master in Public Administration and Master of Business Administration (MPA-MBA)
- Master in Public Administration and Master of Laws (MPA-LLM)

The LKY School Course

This 13-week module provides an in-depth study of the Singapore success story and Asia's development, which will supplement the school's pool of case studies that are highly relevant to the Asian context. Students can expect a discussion of public policies that have been the cornerstone of Singapore's development, covering topics such as Singapore's foreign policy successes. Expansion of Singapore's economy and trade in the region. LKYSPP is especially well-placed to share the model of governance in Singapore and Asia, and our faculty members who teach this module include notable Singapore pioneers and luminaries. This module is compulsory for students of all master programmes.

Internships

Students are encouraged to pursue internships in the public, private or non-profit sector. We actively engage leading think-tanks, consulting firms, multilateral institutions and non-profit organisations to facilitate internships. Internship opportunities are posted regularly throughout the year on the LKYSPP Career Portal, and students may work part-time up to 16 hours a week during a semester, or full-time during the official National University of Singapore (NUS) vacation periods.

Academic Calendar

Pre-Semester	Year 1, Semester 1	Year 1, Semester 2
Mid-Jul to Aug Orientation Programme	Aug to Nov 5 Core Modules 1 Elective Module	Jan to Apr 3 Core Modules 1 Elective Module
	End-Nov to Early-Dec Examinations	End-Apr to Early-May Examinations
	Dec Vacation	May to Jul Vacation
	Year 2, Semester 1	Year 2, Semester 2
	Aug to Nov Policy Analysis Exercise 4 Elective Modules	Jan to Apr Policy Analysis Exercise (cont'd) 3 Elective Modules
	End-Nov to Early-Dec Examinations	End-Apr to Early-May Examinations
	Dec Vacation	

Sometimes, it falls upon a generation to be great. You can be that great generation. Let your greatness blossom.

- Nelson Mandela

MP
PP

Master in
Public Policy

Mariyam Raza Haider,
India



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Website: lkyspp.nus.edu.sg

To visit our Admissions website, please scan the QR code below:



MASTER IN PUBLIC POLICY

Look forward to studying economics, political science and public management.

Our two-year full-time Master in Public Policy (MPP) provides a strong foundation in policy analysis, programme evaluation and management. Students will be equipped with the necessary skills and competencies to become highly skilled policy-makers and analysts in the public, private or non-profit sectors.

Admissions Criteria

MPP applicants must demonstrate intellectual distinction, personal character and leadership capabilities. They should possess at least a bachelor degree and two to five years' working experience. Proficiency in written and spoken English is essential.

Required Documents

- Online application form
- Official academic transcripts and certificates
- Curriculum vitae or resume
- A score of 100 (TOEFL internet-based test), 600 (TOEFL paper-based test) or 7.0 (IELTS academic test), is preferred.*
- GRE/GMAT test score (optional)
- Two essays
- Two reports of reference — one professional and one academic reference

*TOEFL/IELTS test score is mandatory for all applicants except those with a bachelor degree conducted entirely in English.

Curriculum

The MPP curriculum comprises core modules and a wide range of specialisation modules and electives.

Core Modules

Core modules focus on imparting knowledge, developing practical skills and promoting interdisciplinary competencies that are critical for the work of public policy practitioners, particularly analysts and researchers.

- The LKY School Course
- Policy Challenges
- Policy Process and Institutions
- Economic Foundations for Public Policy
- Policy Analysis Exercise (PAE)*
- Public Administration and Politics
- Quantitative Research Methods for Public Policy 1
- Quantitative Research Methods for Public Policy 2
- Qualitative Research Methods for Public Policy

*PAE is a public policy project completed as a capstone module for a client organisation in the public, private or non-profit sector.

Students will embark on a study trip to a country in Asia, where they gain exposure to the ground realities of the country they visit, to have a better understanding of the complexity and challenges of resolving 'wicked' problems and policy issues. They will have the opportunity to meet and interact with a variety of stakeholders from the public, private and non-profit sectors, to gain a deeper appreciation of policies and trade-offs needed to address real-world policy challenges.

Specialisation

Students can acquire greater depth and sophistication through any one of the three areas of specialisation:

- Economics and Development
- Politics and International Affairs
- Management and Leadership

Students may also opt to graduate without a specialisation.

Elective Modules

Those who seek a broader public policy education may choose a more generalist approach by selecting up to five free electives from over 60 modules. Students can choose from a new elective basket 'Evidence-Based Innovation Lab', which includes modules such as:

- Big Data, Official Statistics, and Public Policy
- Data Analytics: Science, Art and Applications

Please visit the LKYSPP website for the full list of electives.

Classroom Diversity

The MPP cohort comprises 60 to 80 students from public, private and non-profit sectors, from more than 20 countries.

Double Degree

Overseas

Qualified students will have the opportunity to pursue a dual degree abroad for a year at our partner institutions. Our partner institutions include:

- Graduate School of Public Policy, University of Tokyo
- London School of Economics and Political Science
- School of International and Public Affairs (SIPA), Columbia University
- School of Public Affairs, Sciences Po
- The Geneva School of Economics and Management, University of Geneva (UG)

Singapore

Students can also pursue a double degree at the NUS Business School and the NUS Faculty of Law. These are:

- Master in Public Policy and Master of Business Administration (MPP-MBA)
- Master in Public Policy and Master of Laws (MPP-LLM)

Exchange Programme

Eligible MPP students can participate in a one-semester exchange programme with our partner institutions, which include:

Asia-Pacific

- Department of Public Administration, Korea University
- Graduate School of Public Policy (GraSPP), University of Tokyo
- Graduate School in International Studies, Seoul National University
- School of Public Policy and Management, Tsinghua University
- Yonsei University Graduate School
- Nazarbayev University Graduate School of Public Policy

Americas

- Escola de Administracao de Empresas de Sao Paulo, Fundacao Getulio Vargas
- Paul H. Nitze School of Advanced International Studies, John Hopkins University
- School of Public Policy and Governance, University of Toronto
- The McCourt School of Public Policy, Georgetown University
- University of British Columbia

Europe

- Hertie School of Governance
- Moscow State Institute of International Relations (MGIMO University)
- School of Public Affairs, Sciences Po
- The Graduate Institute of International and Development Studies
- University of Bocconi
- University of St Gallen

